

**THE  
WOODFORD WELLS  
CLUB**

**Annual Report  
and  
Accounts  
To 31 March 2016**

**NOTICE IS HEREBY GIVEN THAT THE 152<sup>nd</sup> ANNUAL GENERAL MEETING OF THE WOODFORD WELLS CLUB WILL TAKE PLACE AT THE CLUB ON THURSDAY 10<sup>th</sup> NOVEMBER 2016 AT 8.00 PM**

**AGENDA**

1. To receive apologies for absence.
2. To approve the Minutes of the 151<sup>st</sup> Annual General Meeting. These Minutes are published with the Report and Accounts for the year to 31<sup>st</sup> March 2016.
3. To receive Accounts for the year to 31<sup>st</sup> March 2016.
4. To receive the report from the Chairman of the General Committee which has been published together with the Accounts for the year to 31<sup>st</sup> March 2016.
5. To consider and approve proposed changes to the Club Rules.
6. To elect Club Officers and Committee Members.
7. Any other business.

**Carl George  
Hon Secretary**

**Notes**

Please ensure that any other Club Member in your household sees this Notice

A list on which nominations for Officers and Committee Members may be made will be placed on the Club notice board. This list will be withdrawn before the date of the Meeting in accordance with the Club Rules.

Junior Members are not entitled to vote at the Annual General meeting.

*The Annual Report together with the Accounts for the year to 31<sup>st</sup> March 2016 will be available for download from the Woodford Wells Club web site from Monday 24<sup>th</sup> October or can be picked up from Club Reception from Thursday 27<sup>th</sup> October.*

## Chairman's Report

"Sing to me of the man, Muse, the man of twists and turns  
driven time and again off course, once he had plundered  
the hallowed heights of Troy.  
Many cities of men he saw and learned their minds,  
many pains he suffered, heartsick on the open sea,  
fighting to save his life and bring his comrades home.  
But he could not save them from disaster, hard as he strove and  
the recklessness of their own ways destroyed them all,"

Odyssey – Homer, Translated by Robert Fagles (1996)

These are the opening lines of Homer's Odyssey written roughly during 8th century BC telling the tale of a war hero called Odysseus and his journey back from Troy to his home town following the Trojan War; a journey that took him ten years to complete. While the Odyssey is a real pot-boiler (terrifying monsters, sexy witches, alluring ladies and inscrutable heads of state and, these days, could have been made into the ultimate road movie), underneath the surface narrative is a story about a journey through life with major themes of homecoming, learning through adventure and travel, friendship, testing of loyalties and using clever (sometimes cunning) ways of approaching problems.

It seems quite appropriate to introduce the Annual Report this way because this year has been a fairly bumpy journey for the Woodford Wells Club and was certainly full of twists and turns that the passage above embodies. But the Club remains remarkably buoyant after pains suffered and hopefully its friendship and member loyalty will provide much needed resilience in difficult times. The Club will also need to be clever in the way it manages its membership because unless we all become involved in its promotion and in seeking new members it will struggle in the future.

At the helm and offering his own, greatly valued, brand of resilience, dedication and awareness, has been our President, Richard Harling. The President's role is varied but one of their main duties is to be a voice for members at General Committee meetings so that their views and wishes are presented. Richard's rational and pragmatic approach has helped steer the Club through some choppy waters this year and all members should thank him for his constant and well-judged input.

We thank him and Mel for hosting an extremely enjoyable President's Day. They both did a lot of work behind the scenes to ensure a wonderful setting that was enjoyed by all. The weather also significantly improved from the previous day and this helped swell attendance at the Club later in the day and on the Friday, which, following on from last year, was another sell-out. The main burden of catering operations for President's Day once again fell into the very capable hands of Brenda Thomas and Kath Woolmer and we need to thank them and their large band of helpers for their time and energy which allowed the day to continue in much the same format as previous years. Thanks to the Cricket section for organising and running a full match programme for cricket week. Their hard work made sure it was a success. Our thanks must go to Deepak Sinha for organising the Monday lunches. The lunches on Tuesday, Wednesday and Friday were prepared by Helen Dryer & Company.

The Club made a major change to its supplier of beers, wines and spirits this year. In April we terminated our long-standing agreement with Shepherd Neame and after a detailed tendering exercise, transferred business to Fuller, Smith and Turner. The

General Committee did not take this decision to change lightly, particularly after many years working with Shepherd Neame, but two main considerations motivated the switch. Firstly, through member generosity, the Club had the opportunity to complete its loan repayment ahead of time. Secondly, the outcome of the survey of our members was a clear desire for a change of bar products on offer.

A significant change at the bar itself was employing Lisa Kelly on a full-time basis to assist Chris Tilley with event bar management and help with the organization and training of the more junior staff. The Committee feel this has provided better service to members – another high priority request arising from the survey.

It is an opportune moment to thank our other loyal staff, Fiona Robinson, Trevor Diner and James Sherwood for their greatly valued input into all our operations in the office and on the grounds. The Club would not function without them. In addition, the Club relies on its General Committee members spending considerable amounts of their own time discussing financial priorities, assessing income and expenditure streams and examining potential future projects, activities and events.

The General Committee comprises three members elected from the Club membership, who are Paul Thomas, Cliff Woolnoth and Ken MacLeod with representatives of each section; Paul Murphy – Cricket, Paul Bewers – Hockey, Bryan Taylor – Short Mat Bowls, Kevin Pearce – Squash, John Caplan – Tennis, Tony Scholer – Table Tennis and Jo Peddy – Netball; in addition to Carl George – the Club Secretary, Trevor Woolmer – the Club Treasurer and, ex officio, Richard Harling – the Club President, Dilip Jajodia – Chairman of the Management Committee and Tony Moore – Bar Treasurer and Entertainments Committee Chairman. Along with the members of the various Section committees, we thank all of them for their time and enthusiasm.

If you want to stand for election to the General Committee then either get your section to nominate you as their representative or have two people support your nomination from the Club membership.

### **Financial matters**

Income for the financial year 2015-2016 was very similar to 2014-2015 with no material increase in subscription income and collected match fees. Income from events was, not surprisingly, down on the previous year's figure after the 150<sup>th</sup> celebrations, and would have been even lower if not for the contribution of a very successful evening run by the NSPCC Committee who donated the proceeds of the evening to the Club in recognition of it hosting their fund-raising events for many years.

Net income from the bar was disappointingly down compared with the previous year but this was entirely due to higher staffing costs necessitated by the restructuring of its staff that has provided a better service to members. It is expected that the benefits of this strategy, together with that from the change in supplier, will be apparent in the current year's results.

Total non-capital expenditure was less than in 2015 although it should be noted that there were no exceptional repair costs in this year. Therefore, whilst, the accounts show a surplus of income from regular activities amounting to £11,417, after accounting for the net capital spend of £48,912, the total net expenditure in the year amounts to £37,495. This, together with known and planned expenditure for the next

5 years, needs to be financed by increasing our net income from regular activities to about £36k per annum.

By 31 March 2016 22 members had made loans to the Club totalling £59k. and, as detailed in note 7, in April this year just over £30k of this was used to pay off the loan from the former beer suppliers, Shepherd Neame.

The Club accounts for the cost of major repairs and future enhancements separately by way of a capital account and, as it stands at the moment, there are insufficient funds in this account to meet the expenditure that we have already incurred. However, the deficiency on the capital account does not need to be funded entirely in one year. Expenditure on capital projects can be funded over a number of years as determined by the General Committee.

The main problem is that, realistically the Committee does not have much freedom in deciding when to time the spend on major repairs because many of these cannot be planned as part of an ongoing calendar of maintenance and tend to be consequences of the age of our premises. The best approach to cover for this type of eventuality is for the Club to set aside funds in advance of that expenditure being incurred, unless it can be demonstrated that the repairs or improvements will generate an increased net income.

Whilst the Club may be able to obtain loans to finance certain expenditure, this simply helps its immediate cash flow and does not absolve it from the need to repay these loans. An example of this is the expenditure that was incurred in the year to March 2016 for resurfacing certain of the tennis courts. Whilst in cash terms, part of this cost was funded in part by the Club and in part by a loan from the Essex County Lawn Tennis Association, it should be pointed out that the Club will have to generate a surplus on its normal day-to-day income and expenditure of £45,327 to repay the loan and to replenish its own cash resources.

The reason these issues are being highlighted is that members need to realise that the Club must generate substantial surpluses on its normal day-to-day income and expenditure to meet the cost of major repairs, carry out enhancements and be able to repay loans taken out to meet expenditure that has already been incurred.

An obvious way of growing income is to increase member subscriptions but this would necessitate either a rise of about £30 on every subscription or, if only applied to adult fees, the rise would be about £46 per adult member. The view of the General Committee was that such an increase would make us uncompetitive and we would, in all probability, lose members. The strategy favoured by the Committee was, for this year, to hold membership subscriptions at current levels to encourage Sections to promote themselves and nurture new members. For the strategy to succeed, each section will need to encourage about 14 new people to join.

The upshot of this approach is that it puts you, the members, in charge of future subscription levels. Either recruit new sports players or face a large rise in subscription levels next year.

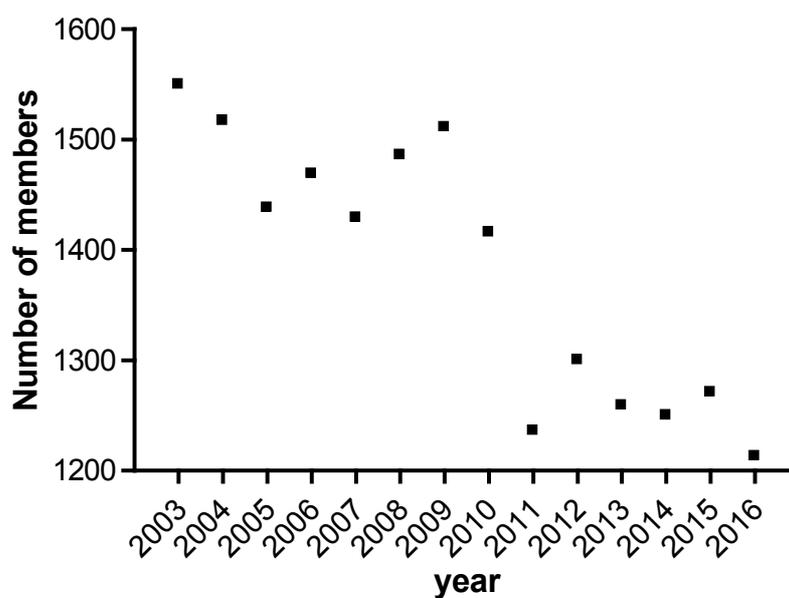
The accounts have been reviewed by the Club's independent examiner, Ian Brassington FCA, who has advised the General Committee that there are no other matters arising from the financial statements that he feels should be brought to the members' attention.

### Membership numbers

We currently have 1213 members, about 50 fewer than last year. The breakdown of this total membership is shown below along with a comparison graph showing our membership numbers from 2003.

	Life	Adult	Students	Intermediate	Junior
Primary	128	231	50	32	214
General & FPM		247		3	
Off Peak					
Tennis		54			
Off Peak					
Squash		34			
Cricket Only		27			
Hockey Only		48			
T/Tennis Only		28			
Netball Only		5			
SMB		56			
Other		56			
Total	128	786	50	35	214
Grand Total					1213

**Total membership by year**



We are sad to have to report that the following members died last year.

Mrs June Brown – General Activities member  
Mr Roger Pratt – Life member  
Mr John Daniels – Life member  
Mr A J Harris – Life member  
Mrs P Bentley – Life member  
Mr J Gilfrid Day – Life member and a past President  
Mrs P Latham – Tennis member  
Mr Conrad Owen – Life member  
Mr John Martin – Life member

### **Sports section highlights**

*Crostyx hockey (Section Chair – Sarah Belsham)*

#### Ladies

Crostyx ladies finished last season on an all-time high with all three teams winning promotion from their respective divisions and a combined 1<sup>st</sup> XI/2<sup>nd</sup> XI team also winning the Essex Rosebowl Trophy. This season the ladies 1<sup>st</sup> XI are playing in East Division 1, the 2<sup>nd</sup> XI in the Essex Premier Division and the 3<sup>rd</sup> XI in Essex Division 3. The ladies section picked up a number of new players over the summer strengthening all three teams. Each team has had very positive starts to their respective league campaigns. We have entered the ladies Vets cup competition again this season and have also entered a team in the East regional indoor championship in December.

Simon Blockley continues to coach the ladies 1<sup>st</sup> XI and Jo Everett has joined the coaching team this season to look after the 2<sup>nd</sup> and 3<sup>rd</sup> XI with a specific focus on youth development. Captains Anna/Alys, Chantal/Carla and Louise/Jo do a fantastic job on and off the pitch.

#### Men

Last season was a solid one for the men with the 2<sup>nd</sup> XI gaining promotion and all other teams consolidating their positions in their respective divisions. It also saw the re-introduction of a 4<sup>th</sup> team to ensure all our senior players as well as many upcoming juniors are guaranteed hockey on a Saturday and we are continuing with the 4<sup>th</sup> team again this season.

This season the 1<sup>st</sup> XI are playing in East Division 2, the 2<sup>nd</sup> XI in East Division 4, the 3<sup>rd</sup> XI in East Division 7 and the 4<sup>th</sup> XI in East Division 9. All teams have started the season strongly with the 2<sup>nd</sup> XI unbeaten in their new division. James, Nick and Simon work tirelessly as team captains ensuring our juniors are being integrated into the teams.

Steve Ashton continues as head coach and coach to the 1<sup>st</sup> XI, supported by Martin Foxall as youth development coach and Jez Budd as 1<sup>st</sup> team manager.

#### Juniors

Last season saw regular fixtures and tournaments for U10, U12, U14 and U16 boys and girls. Particular highlights were the U14 Boys making it through to the England Hockey Tier 2 Regional Finals to play against Surbiton, Canterbury and Guildford, and the U14 Girls finishing 4<sup>th</sup> in the indoor hockey competition at the Copper Box on New Year's Day.

Our junior section goes from strength to strength with numbers ever increasing on a Saturday morning and now up to 70+ boys and girls on a regular basis. Many of our juniors are now playing for the adult teams as well.

We also ran our first hockey summer camp this year, with over 40 juniors attending over three days at Lee Valley, and as a result a number of new junior members have joined the Club.

Jane Ridgway makes a huge contribution to Crostyx as our Youth Co-ordinator, supported by Martin, Neil, Steve, Andy, Syed, Harry, Ashley, Rob and Carla as coaches, as well as a number of parents who manage the junior teams whilst also providing transport and support!

#### Schools Outreach

At the start of last season Crostyx joined the schools outreach program in East London, an initiative started by England Hockey in order to promote the game and using the Lee Valley Hockey Centre as a “hub”. The program proved to be a huge success with Martin Foxall providing coaching to 5 local junior schools during the course of last season and this has resulted in a number of new juniors joining the Club. We are continuing with the program this season and are looking to collaborate with some senior schools in the local area as well as the existing junior schools.

#### Playing Venues & Training

This season we continue to train and play home matches at our primary pitch at Ashton Playing Fields in Woodford Bridge, as well as making use of the excellent facilities at Lee Valley Hockey Centre on the Olympic Park. Ladies and men train on a full pitch on Tuesday evenings, alternating between the two venues to ensure everyone in the Club has the opportunity to train at both venues.

#### Sponsors, Newsletter & Support

Foskett Marr Gadsby and Head continue as sponsors of our adult teams and we have recently completed a new three year agreement with Golf Kingdom, aka Moby Golf, to sponsor our junior teams.

We have re-launched the Crostyx newsletter to keep adult and junior members well informed. Jo Everett has taken on the role of editor and the start of season edition was a resounding success.

A few months into my new role as chairman I’m amazed at the number of people who give up their time on a voluntary basis for Crostyx and WWC. From committee members, captains, coaches and umpires to chauffeurs, supporters, fund raisers and social media enthusiasts – everyone plays their part! The team in the WWC office, the bar staff and the General Committee are always helpful and supportive – thanks to everyone, it’s an honour and a pleasure to be part of Crostyx and WWC.

#### Awards

At the Club Supper, the following were awarded Players of Season. L1s Ella Day, L2s Chantal Pampellonne, L3s Gracie Lawson, M1s Stu Mol, M2s “J”, M3s Barney Tedder and M4s Max Wadsworth. Jane Ridgway was awarded the Mike Pickthall Cup for her contribution to Crostyx over the past few years and last season in particular.

#### *Squash (Section representative – Kevin Pearce)*

The Squash section has seen a small, but significant rise in membership over the last year. Significant in that new members are predominantly juniors and

intermediates looking to re-join the Club after time away at University. For a sport that has been struggling recently to attract new players, this influx of younger players is a great boost to both the section and the Club. New carpet being laid along the corridor and new blinds on the windows have smartened the Squash area considerably making it far more welcoming than previously and many of the new members, including some juniors, are regularly attending the ever popular Friday night socials.

The Junior section continues to grow, both in numbers and in stature with Mari-Kate Lavery becoming the overall winner in her group at last season's Essex Grand Prix series and several players progressing into various County squads. This season has also begun promisingly with Sebastien Waugh winning the Grand Prix at Woodford Wells and Ben Munson, well known in Tennis circles but relatively new to Squash, winning the plate in the Essex closed competition last month in his first large event. I for one am sure that this is only the start and more trophies will surely follow for Ben.

Not to be outdone, the adult teams continue to feature strongly in the Middlesex and Essex leagues and individuals have enjoyed success at County level in both squash and racketball. The icing on the cake for Wells squash has to be Pat Osborn continuing the Section's recent run of success at national level by winning the over 50s racketball title. This season's internal competitions have now begun with the doubles racketball being won by Marc Thornley and Zoe Mellis, and interest in the first squash tournament of the season, The Alan Carr Handicap, as high as ever.

The section is extremely welcoming and friendly and players of all abilities are always encouraged to attend the Friday night socials with the more established players keen to have a game with new players and help, if possible, with tips on how to improve their play. Increasing membership from younger players and the continuing support of more senior members means that the Squash section is extremely well placed to move forward into the new season and continues to be an integral part of the Woodford Wells Club.

#### *Tennis (Section representative – John Caplan)*

The 2016 tennis season at the Wells has again been very successful from a competitive point of view with respect to teams representing the Wells in inter-club events. The honours are evenly split between the teams playing in the Essex League and those playing in the South West Essex League. Under the demanding captaincy of Nick Harston our Men's 1<sup>st</sup> team retained the Senior Cup defeating Gidea Park 1 at the neutral venue of Westcliff Lawn. Congratulations to all team members for a great achievement. In the Essex League the teams are all doing well but because the league does not finish until November it is not possible to celebrate any successes yet.

Congratulations to Marcus Rana for masterminding the retention of the SW Essex Division 1 title for the A team. Despite suffering a shock loss to our B team, (who finished third in the same division), Marcus's young squad came good as the season progressed. It is also a pleasure to report that our Mixed B team run by Sheree Campbell won Division 4. This team gave some invaluable representative experience to some of our young players. Indeed throughout the season some of our stronger juniors have been playing in both our A and B South West Essex teams and this bodes well for the future of the section.

A big "thank you" to all captains who yet again have enabled lots of matches to be played for members. It is not always easy organising and producing teams and we are really grateful for the hard work that so many members have undertaken in the role of team captain.

In the Essex Closed tournament we are delighted to report that Aimee Bromfield won the 12 & under girls event whilst Anthony Wright and Alex Nakov were runners up in their respective age groups 12 & under and 14 & under respectively. We congratulate these players and their coach, Paul Kitto, for such outstanding achievements.

At Eastbourne this year we were proud that the men's County side playing in division 1 for the first time for several years, featured three Wells players – Richard Wire, Simon Harston and David Wright. These three were instrumental in enabling Essex to achieve third place and in so doing defeating the eventual winners. This is the best that the men's County side have achieved in a generation.

Annali Olivelle, the current mixed doubles champion at the Wells (with Dan Arnot), won a tennis Europe U16 event in Iceland earlier this year. She is ranked in the top 30 in Europe for her age and has represented GB in Slovenia in May. Annali also played for the Essex adult team in the summer where the team gained promotion to division 2. She will be a player to watch in the near future.

During October our Slazenger Open tournament takes place. Now in its 35<sup>th</sup> year, this tournament has grown into one of the largest and most prestigious of its kind in the South East. Starting on Sunday 23<sup>rd</sup> and concluding on the 29<sup>th</sup> we expect another big entry and hope that many Club members have entered. Our adult members this year have received a discount on their entry fees. As usual we are looking for help and if you can spare a morning or afternoon we would welcome your services as a court supervisor to keep an eye on the play on a few courts and to liaise with our referee. Please get in touch with David Harston (07957 667707) if you are able to assist.

The committee are keeping a watchful eye on the facilities and are currently mindful of the need to address the water problem on courts 8 and 9. We are pleased with the new acrylic courts which have re-invigorated the tennis section and have proven to be popular with team players and for junior competitions.

Finally we would like to express our gratitude to our main sponsors The Holly, Glenny and The Coriander – all of whom provide financial support to the tennis section.

#### *Cricket (Section Chair – Paul Murphy)*

For the second year running the section put out five adult league sides, as well as running a thriving youth section. The combination of both, plus the various social events arranged throughout the season, continues to ensure Club facilities and bar are well used, with the considerable associated revenues that they bring.

It should be recognised that the first team has not had such a successful season – in terms of points and wins – since 2009. With availability highlighted as a key issue last year, the 1<sup>st</sup> XI actually managed to put out fairly consistent teams from week to week, and this was in no small part due to the hard work of the skipper Joe Johnson. Joe is stepping down this year, as his move to a new job at Felsted demands more and more of his time.

One splendid highlight was the form of Australian, Michael Arblaster, who was new to the country, but quickly settled in – and his early season form was nothing short of prolific. Michael impressed as a cricketer, a coach, and a downright nice bloke – and the Wells were very lucky to have his services. The 1<sup>st</sup> XI ended up in 6<sup>th</sup> place

flirting with both promotion and relegation in the latter half of the season, in what was a closely fought league. Were it not for a few unfortunate injuries – the breaking of Usman's hand in dropping a catch seemingly the season defining point – then the 1<sup>st</sup> XI could well have been fighting in the top part of the division at the season climax.

Back in April, the 2<sup>nd</sup> XI were highlighted as the team that would be under most pressure to preserve their position in the league structure. This was due to three key batsmen being unavailable for the reasons of 1) working abroad, 2) starting a family and 3) ever increasing maturity. Lewis Phillips began the season skipping the side, until he also had to step down for the same reason as the previous skipper, although in a different country, and Iain Wilson kindly stepped in to lead the side. Iain gave his all throughout the season, and the eventual survival of the 2<sup>nd</sup> XI was in part due to his continued enthusiasm and desire to win. Ending 7<sup>th</sup>, the 2<sup>nd</sup> XI did rather more than just flirt with relegation, and frankly were half way down the aisle, until great wins in the final two games saw them to safety.

The 3<sup>rd</sup> XI seemed to suffer more than most with availability, and put out only ten players five times in the season. Under the wily skipper-ship of Mark Webb, the side never really looked like flirting with the top or bottom of the league, and finished a safe 6<sup>th</sup> place.

The 4<sup>th</sup> XI were yet again performing well in the HECL under the stewardship of Sav Ganandran, who takes a well-earned rest next year, and the 5<sup>th</sup> XI struggled for a while with player availability. Captain Sean Morgan was lost for the bulk of the season through injury, but Kush Patel and Rishi Bhabuttia combined to ensure that the 5<sup>th</sup> XI put together a string of results to ensure they stayed in their current division. In summary then, all five adult teams stayed in their divisions.

The Colts section saw a changing of the guard with James Bowyer leaving the area and Freddie Goldman juggling multiple priorities. A number of individuals stepped up to the plate, and I would like to thank all of the parents who were able to lend a hand when required. Particularly instrumental in bringing rigour to Friday evenings training was Mrs Jo Peddy, who must also be applauded for her work as the new Child Welfare Officer, and her teams of helpers. Guy Peddy was instrumental in ensuring teams were picked and 'managed', with Guy and Kamal looking after the older age groups. Getting ever better coaching is something we will continue to look to do, and we already are making healthy strides for 2017. Much increased income from the Friday evening junior training, plus BBQ's (thanks to volunteers Messrs Miller, Munson, Britt) led to yet more valuable income. We did see a number of girl cricketers training, under the tutelage of Joe Johnson, but availability for matches continues to be a challenge. The highlight of the junior section season was without doubt the last Sunday of the season when the U15's won the Cox & Kings Cup in a thrilling final.

On other events, the annual Jack Leiper 6-a-side tournament was yet again a success, and the annual cricket tour is now in its 7<sup>th</sup> consecutive year. The reinstated MCC game took place and was a great day, and will now happen every 2 years. The cricket annual dinner will be held on 24<sup>th</sup> February with a speaker to be announced.

The Wells continues its relationship with the Chris Gayle Academy, and we had a number of players through this association play for us in the league this year. We will continue to foster this relationship, and although Chris did not appear at the Wells this year, I have no doubt we will see him again soon – just be prepared for the Social Media deluge of photos.

Finally I would like to do a roll of thanks to all those involved in the running of our Club. Our sponsors continue to provide significant financial assistance so I would hope all members try to support RJK and Knightons wherever possible.

Thanks as always go to the grounds men (Jimmy and his men), the Wells office and Bar Staff (Trevor, Fiona, Chris, Lisa and team), the umpires and scorers (Frank, Cyril & Freddie, Frances and Ash), coaches (Donovan and team), Colts organisers (Guy, Guy, Kamal and the various Dad's such as Andy, Steve, Lee and other team of supporters – but we will do need more managers next year!), our tea lady Bob, Friday evening co-ordinators as well as Sunday morning breakfasts (Jo Peddy, Janine Best, Juliet Elliott), Match day sweepers and general helpers (Bob, Ash & Nick), the Honourable Secretary – Deepak and his organisation of cricket week, 6-a-side amongst other things, along with the whole Committee who do give up a lot of time over the season, and the team captains (Joe, Iain, Mark, Sav, Kush and Rishi) who put themselves through purgatory to get a side out every Saturday.

I ended the report last year talking about the positives and I intend to do so for this year too. I hear that other clubs have dwindling membership, and thanks to the hard work of so many we continue to put out more sides than ever before.

#### *Short Mat Bowls (Section representative – Bryan Taylor)*

Several competitions against other clubs are played throughout the year. The United Friendly League involves matches against Abridge, Chigwell, Bantham & Ongar, North Weald and Upshire all home and away. This involves 2 teams from each club and 4 players. At the present time Woodford Wells are League leaders. Each year in March we hold an Open Day triples competition and invite teams from the United Friendly League to take part plus a few extra teams. We also provide a luncheon. Interhouse competitions are also held annually. The ladies singles winner this year was Jill Leiper and the mens singles winner was Ken Rogers. The notoriously competitive Ladies v Gentlemen match has yet to be played!

We held two well-attended quizzes in November and March and the proceeds go to the main Club to support activities.

Short mat bowlers are immensely thrifty. We have four mats but until recently, only three were usable. Once we realised the cost of a new one, we set about repairing the worn mat and managed to mend it sufficiently well to allow us to continue playing.

#### *Netball (Section representative – Jo Peddy)*

The netball section is going from strength to strength. We now have about 13 adult members and 2 junior members. We are also investigating the possibility of introducing 10 more intermediate members who are at the moment discouraged to join the Club due to high costs with nothing offered apart from England Netball affiliation subscriptions. Both the A team and the B team topped their summer leagues.

We are currently investigating the possibility of running a Junior netball section as there have been a lot of requests through the WWC. This would operate for ages 7-10 and 11-14, with anyone older being able to join us in the adult league. It would be run with a qualified netball coach.

*Table Tennis (Section representative – Tony Scholer)*

In the Ilford League our 2<sup>nd</sup> team made a sweep in Division 2, winning the division title, the division cup and the handicap cup. We also provided the Division 2 individual champion.

In the West Essex league our 1<sup>st</sup> team were league runners-up in Division 1 and our 3<sup>rd</sup> team won the Division 2 cup. In the tournament, we provided winners in the Veteran's doubles and the Over 70s singles. We also had runners up in the Over 70s singles and the restricted singles, which is for players below Division 1.

In the Essex Inter-league, a competition between leagues across Essex, the three player West Essex team which won Division 3 of the Veteran's league was entirely comprised of Woodford Wells players.

November 2015 saw our club introduce junior coaching sessions that are very successful. We currently have between 8 and 15 juniors attending each week. In the future, if the interest continues, we can apply for Premier Club status with Table Tennis England which would entitle our Club to certain benefits including grants.

In May we began adult coaching on a Monday evening which attracts up to 15 people. With the success of this coaching session we are considering adding another on Wednesdays.

Thus concludes the Annual Report for 2015 – 2016. In our sporting endeavours the Wells continues to work wonders and the Club is being particularly successful in its many junior activities. However, Club members need to reflect on various aspects – some financial and some social – that entail a degree of vigilance and consideration. Like Odysseus on his journey, the Club's journey this year has had many twists and turns, but I suppose that is quite like life itself.

Ken MacLeod  
October 2016

**THE WOODFORD WELLS CLUB**  
**ACCOUNTS FOR THE YEAR ENDED 31st MARCH 2016**

<b>Revenue Account</b>	<b>Note</b>	<b>Income</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
					<u><b>2015</b></u>	
Subscriptions & fees:						
		Membership subscriptions	171,335		170,799	
		Tennis court fees	12,903		12,137	
		Squash court fees	11,340		12,062	
		Match fees				
		- Cricket	3,220		2,016	
		- Hockey	6,851		6,441	
		- Short mat bowls	963		1,620	
		- Tennis	1,856		2,506	
		- Squash/racketbal	1,311		2,101	
		Visitors	914	210,693	662	210,344
Net income from events:						
		150th dinner dance	-		8,181	
		Summer ball	3,986		-	
		Music gala	-		2,654	
		New years eve	1,781		2,377	
		SMB quizzes	828		842	
		150th closing party	319		-	
		Jazz nights	-		1,472	
		Food nights	360		555	
		Rat pack evening (NSPCC)	3,771		-	
		Hockey quiz	200		552	
		BBQ's	1,517		-	
		Other (net costs)	(976)	11,786	(2,183)	14,450
Net income from bar	1			27,328		35,925
Net income from reception sales				3,513		4,498
Net income from junior sport (coaching, events)				44,363		42,495
Hall lettings and daytime activities				17,510		14,546
Donations from members designated for:						
		Cricket	1,459		1,998	
		Hockey	3,500		2,566	
		Other	5,858	10,817	1,108	5,672
Advertising & sponsorship				16,175		13,299
Playing area hire				5,224		4,992
Grants				3,100		2,010
Sundry income				1,140		550
Total revenue income for the year				<u>351,649</u>		<u>348,781</u>

Income from donations and events designated to fund capital and exceptional expenditure is reported in the Capital Statement and in Note 2.

**THE WOODFORD WELLS CLUB**  
**ACCOUNTS FOR THE YEAR ENDED 31st MARCH 2016**

Revenue Account	Expenditure	£	£	<u>2015</u> £	£
Salaries & national insurance:					
	Administration	53,718		53,165	
	Grounds	30,756		30,155	
	Reception	32,403		30,489	
	Staff pensions	<u>654</u>	117,531	<u>-</u>	114,169
Coaches			21,613		20,980
Grounds maintenance & pitch hire			48,623		50,839
House maintenance & repairs			48,487		47,811
Squash courts/boiler refurbishment			-		9,343
Drain repairs			-		12,954
Rates & insurance			9,862		11,730
Utilities			24,260		25,300
Affiliation & competition fees			13,386		12,187
Playing equipment			8,244		4,000
Office expenses			12,246		14,432
Bank & credit card charges			6,325		6,554
Loan interest payable			1,753		210
Sundry expenses:					
	Advertising	1,574		1,159	
	Guest cricketer costs & fees	4,105		-	
	Music licence	1,119		1,015	
	Legal fees	1,000		-	
	Unrecoverable input VAT	18,259		14,465	
	Other expenses	<u>1,845</u>	27,902	<u>578</u>	17,217
Total revenue expenditure for the year			<u>340,232</u>		<u>347,726</u>
Surplus of revenue for the year			<u>11,417</u>		<u>1,055</u>
Surplus requirement to meet planned expenditure and loan commitments (see below)			<u>36,182</u>		

Expenditure incurred on capital and exceptional costs (inclusive of unrecoverable input VAT) is reported in the Capital Statement and in Note 3.

Whilst the above shows a surplus of recurring income for the year, after taking into account net capital expenditure (see Capital Statement) of £48,912 there is net expenditure of £37,495 financed by loans repayable within the next five years. In order to meet its loan requirements, future contingent and planned expenditure for the next five years, the Club will require an annual surplus of income in the region of £36,000 calculated as follows:

	£
Expenditure net of capital donations 2016	48,912
Contingent loss 2017 (note 12)	20,000
Planned capital expenditure (note 9)	<u>57,000</u>
	<u>125,912</u>
Projected annual surplus income requirement for next five years	25,182
Annual "sinking fund" tennis court surface replacement	<u>11,000</u>
	<u>36,182</u>

**THE WOODFORD WELLS CLUB**  
**NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31st MARCH 2016**

**Accounting Policy**

The Club meets its day to day expenditure from its subscription income, bar trading surplus, and various other regular sources of income. The day to day expenditure consists of its running costs and includes the maintenance of its sporting facilities and its premises. In addition to routine maintenance, the Club periodically undertakes major maintenance of its sporting facilities and premises, improvements to existing facilities and construction of new facilities. To do this the Club has to raise funds or obtain loans, which have to be repaid over a period of time. In recent years the surplus that the Club has achieved on its day to day activities has not been at a sufficient level to fund anything other than small amounts of capital expenditure, and therefore major expenditure has had to be funded by specific fund raising activities and borrowings.

It is considered that preparing accounts in the format of a tradig entity is not appropriate

Future commitments and desired expenditure have therefore been shown separately from the day to day activities which highlights the need to raise substantial funds, or generate surpluses, to meet known, or desired future expenditure.

As the membership does not have an interest in the Club's equity, assets acquired by the Club are not capitalised in the balance sheet and are expended in full in the year of purchase.

Note	£	<u>2016</u> £		£	<u>2015</u> £
<b>1 Net income from bar</b>					
Sales		251,755			238,411
Cost of sales		<u>(126,129)</u>			<u>(117,899)</u>
Gross Profit		125,626	49.90%		120,512
Staff costs	(82,278)			(71,383)	
Other expenses	<u>(16,020)</u>	<u>(98,298)</u>		<u>(13,204)</u>	<u>(84,587)</u>
Net income		<u><u>27,328</u></u>			<u><u>35,925</u></u>
 <b>2 Additions to Capital Projects (Appeal) Fund</b>					
Donations & gift aid		3,125			8,840
Bank interest received		<u>20</u>			<u>16</u>
		<u><u>3,145</u></u>			<u><u>8,856</u></u>
 <b>3 Capital expenditure financed from Capital Projects Fund</b>					
Tennis court surface replacement		45,237			-
CCTV replacement		6,820			-
Cricket nets (net of grant)		-			19,896
New web-site		-			5,548
Bar refurbishment		-			9,510
		<u><u>52,057</u></u>			<u><u>34,954</u></u>
 <b>4 Debtors &amp; prepayments</b>					
Future event expenditure		-			1,150
Other debtors		<u>5,123</u>			<u>5,306</u>
		<u><u>5,123</u></u>			<u><u>6,456</u></u>
 <b>5 Bank balances</b>					
Barclays current accounts		23,983			8,793
Barclays deposit accounts:					
Revenue funds		96,166			88,910
Capital funds		-			-
		<u><u>120,149</u></u>			<u><u>97,703</u></u>
 <b>6 Creditors &amp; accruals</b>					
Trade creditors		13,470			4,186
Accruals		20,735			35,731
Members' swipe card balances		19,904			17,596
H.M.R. & C.		3,779			5,457
Income received in advance		-			8,643
		<u><u>57,888</u></u>			<u><u>71,613</u></u>

**THE WOODFORD WELLS CLUB**  
**NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31st MARCH 2016**

Note

**7 Loans**

Shepherd Neame	30,741	38,244
E&W Cricket Board	9,257	11,902
Essex County LTA	22,600	-
Members	59,000	-
	<u>121,598</u>	<u>50,146</u>

The loan from the former principal supplier, Shepherd Neame PLC, was repaid in full in April 2016. The loan from the England & Wales Cricket Board, for the construction of cricket nets, is repayable in quarterly instalments by August 2019, is unsecured and interest free. In September 2015, the Club received a loan of £22,600 from Essex LTA towards the finance of the cost of refurbishing tennis courts 1-4. The loan is unsecured, repayable over 5 years in half yearly instalments and is interest free. Members loans are repayable in five equal annual instalments and are unsecured and interest free.

**8 Committed expenditure within next twelve months:**

Loan repayments	(50,106)	(15,161)
Tennis court surface replacement	-	(45,000)
	<u>(50,106)</u>	<u>(60,161)</u>

**9 Planned expenditure over next five years:**

Roof renewal	(18,000)	(18,000)
Hall windows and doors replacement	(34,000)	(34,000)
New web-site development (phase 2)	(5,000)	(5,000)
	<u>(57,000)</u>	<u>(57,000)</u>
Loan repayments	(73,492)	(57,585)
	<u>(130,492)</u>	<u>(114,585)</u>

**10 Life membership fund**

Life membership subscriptions received after 1984 are credited to reserves and amortised over a period of 10 years.

**11 Members' funds: deficiency/(surplus)**

Balance brought forward	3,751	4,395
Surplus revenue in the year	(11,417)	(1,055)
	<u>(7,666)</u>	<u>3,340</u>
Transfer to capital projects	7,666	411
(appeal) fund	<u>-</u>	<u>3,751</u>

**12 Contingent Liability**

As a result of the cancellation of the Wellstock event in August 2016 there will be an estimated unrecoverable loss to the Club in the region of £20,000.

**13 Tenure**

The land used by the Club in Monkams Lane is held by trustees under a deed dated 5th August 1924. Should the Club leave this land it passes to the residuary beneficiaries named in the trust deed.

14 The Club is registered with H.M.Revenue & Customs as a Community Amateur Sports Club.

**THE WOODFORD WELLS CLUB**  
**ACCOUNTS FOR THE YEAR ENDED 31st MARCH 2016**  
**CAPITAL STATEMENT FOR YEAR ENDED 31 MARCH 2016**

					<u>2015</u>		
	Note	Capital Projects Fund £	Loans £	Total £	Capital Projects Fund	Loans £	Total £
Fund at the beginning of the year		-		-	25,687	-	25,687
Capital donations	2	3,145		3,145	8,856	-	8,856
Transfers to fund from Club's normal activities	11	7,666	-	7,666	411	11,902	12,313
Expenditure incurred in year	3	(52,057)	-	(52,057)	(34,954)	-	(34,954)
Loan repayments	7	-	-	-	-	(11,902)	(11,902)
<b>Balance of fund at end of year</b>		<b>(41,246)</b>	-	<b>(41,246)</b>	-	-	-
Committed expenditure within next twelve months including loan repayments	8	(7,165)	(42,941)	(50,106)	(45,000)	(15,161)	(60,161)
New loan finance and transfers from Club's normal activities	7	-	-	0	-	22,600	22,600
Anticipated Surplus/(Shortfall) in funds within next twelve months		(48,411)	(42,941)	(91,352)	(45,000)	7,439	(37,561)
Future loan repayments to be made later than next twelve months	9	-	(73,492)	(73,492)	-	(57,585)	(57,585)
Planned expenditure over next five years	9	(57,000)	-	(57,000)	(57,000)	-	(57,000)
Shortfall to be met from future fundraising activities or from surplus on Club's normal activities		(105,411)	(116,433)	(221,844)	(102,000)	(50,146)	(152,146)

**THE WOODFORD WELLS CLUB**  
**ACCOUNTS FOR THE YEAR ENDED 31st MARCH 2016**

<b>BALANCE SHEET</b>	<b>Note</b>	<b>Revenue</b>	<b>Capital</b>	<b>Total</b>	<b>Revenue</b>	<b>2015 Capital</b>	<b>Total</b>
		<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Current assets:							
Bar stock		12,593		12,593	9,763		9,763
Reception/kit stock		2,000		2,000	2,000		2,000
Debtors & prepayments	4	5,123		5,123	6,456		6,456
Cash in hand		550		550	4,774		4,774
Bank balances	5	120,165	-	120,165	97,703		97,703
		<u>140,431</u>	<u>-</u>	<u>140,431</u>	<u>120,696</u>	<u>-</u>	<u>120,696</u>
Current liabilities:							
Creditors & accruals	6	(57,888)		(57,888)	(71,613)		(71,613)
Loans	7	(30,741)	(21,225)	(51,966)	(13,111)		(13,111)
		<u>(88,629)</u>	<u>(21,225)</u>	<u>(109,854)</u>	<u>(84,724)</u>		<u>(84,724)</u>
Net current assets/ (liabilities)		51,802	(21,225)	30,577	35,972		35,972
Amounts due over 1 year							
Loans	7	(49,611)	(20,021)	(69,632)	(37,035)		(37,035)
		<u>2,191</u>	<u>(41,246)</u>	<u>(39,055)</u>	<u>(1,063)</u>	<u>- -</u>	<u>1,063</u>
Representing:							
Life membership fund	10	2,191		2,191	2,688		2,688
Capital projects fund			(41,246)	(41,246)			-
Members' funds	11	-		-	(3,751)		(3,751)
		<u>2,191</u>	<u>(41,246)</u>	<u>(39,055)</u>	<u>(1,063)</u>	<u>- -</u>	<u>1,063</u>

T. J. Woolmer  
Hon. Treasurer  
K. T. MacLeod  
Chairman  
October 2016



151<sup>st</sup> Annual General Meeting  
The Woodford Wells Club  
12<sup>th</sup> November 2015  
8pm

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**Present:** Averil Murphy, Ken MacLeod, Carl George, Trevor Woolmer plus 29 members.

**Chair:** Averil Murphy

The meeting was opened by Averil Murphy who welcomed everyone to the 151st AGM and then requested a minute silence in memory of all those who had passed away during the year; John Brooker (Short Mat Bowls), Brian Hamilton (General Activities), Pat Deere (Squash), Maggie Elliot (Netball), Pippa Noble (General Activities), Hamid Khan (Cricket), Tommy Tucker (Squash), John Knight (Hockey).

**Agenda Items**

**Apologies:** Received from Paul Murphy, Vince Ranson, Kevin Pearce, Mike Barnes, Roger Pratt, Janna Pratt, Sue Woodhouse, John Caplan, Mark Webb, Tony Moore, Paul Bowers, Ian Jeffery, Stella Jeffery, Paul Matthews, Jo Matthews, Linda Hilliard, Claire Robson, Bill Miller, Ann Miller, Andrew Pearson, Mike Barnes.

**Approval of Minutes:** Minutes of the 150<sup>th</sup> AGM were approved. Approval was proposed by Brenda Thomas. Seconded by Kath Woolmer.

**Accounts:** Trevor Woolmer reported that the Chairman had given a full explanation of the accounts in his annual report. We had a fund for capital projects which we have now spent. It had been a very difficult year regarding revenue because of a large amount of unexpected expenditure particularly on drainage and works needed in the squash court area. Therefore the accounts do not show a healthy surplus this year. Trevor emphasised the need to generate income in the coming year to maintain our borrowings. Major works need to be carried out on the fabric of the building and some of the tennis courts in the coming year. Sheree Campbell asked why the spend on coaching rose from £18,122 to £31,190. The answer is that we are spending a lot more on hockey and cricket coaching, particularly juniors which is also generating income because more of them are being encouraged to join the Club. Adoption of the accounts was proposed by Tim Ducat and seconded by Frank Lockhart.

**Chairman's Report**

Chairman highlighted the net income from junior sports had increased from the previous year and is now around the £52,000 mark. Many thanks are due to Sheree Campbell and Eddie Rooks for organising and running junior activity weeks with around 260 kids. These types of event gives the Club a lot of kudos. Adoption of Chairman's Report was proposed by Graham May and seconded by Ted Noble.

**Club Rules:**

To change rule E5 which states; The Club Treasurer and the General Committee, shall deal with all matters relating to the financial planning and control of the Club, the arrangements for receiving and recording of subscription and other income, and the arrangements for making payments and for any borrowings. They shall keep the accounts of the Club.

Change to read; The club treasurer and the general committee shall deal with all matters relating to the financial planning and control of the club, the arrangement for making payments, for any borrowings and shall keep the accounts of the club.

Rule E3. To delete reference to finance committee.

To read; The minutes of all meeting of the management committee shall be taken and made available to the general committee.

Rule G.32 Smoking is not permitted within the Clubs buildings at any time

Cliff Woolnoth asked if this included E cigarettes? Yes it does.

Changes to these Club Rules agreed and proposed by Terry Hartland and Seconded by Ken MacLeod.

**Subscriptions:**

Increases in line with inflation, with no increases in junior subscription only in adult categories. Meeting agreed the increase in subscriptions following the proposal by Linden Pratt which was seconded by Mark Thomas.

**Election of Club Officers:**

General Committee; Elected Members;

Cliff Woolnoth, proposed by Ken MacLeod and seconded by Averil Murphy,

Paul Thomas, proposed by Wendy MacLeod and seconded by Carl George

Ken MacLeod, proposed by Carl George and seconded by Averil Murphy

Hon Sec, Carl George proposed by Paul Bowers and seconded by Alan Andrews

Hon Treasurer, Trevor Woolmer proposed by Ken MacLeod and seconded by Mark Thomas

Independent Examiner, Ian Brassington proposed by Averil Murphy and seconded

by Alan Andrews

Block vote for the committee proposed by Dilip Jajodia and seconded by Ted Noble. The above will form the General Committee along with section chairs and any other member that needs to be co-opted at the next General Committee meeting.

Vice Presidents; Mrs C Davies, T Dawlings, T Ducat, V Irvine, Mrs L. Kennedy, Mrs J Leiper, Mrs R Pearson, Mrs J Pratt, R F Pratt, A Pearson, D K Jajodia, A J Moore. Proposed by Keith Wire and Seconded by Ted Noble.

**A.O.B**

Lesley Morris commented that 5 years ago, the Thursday night ladies' tennis group raised £32,000 for lymphoma and leukaemia charities by publishing a recipe book. They have put together another book and need to sell 4,000 copies to raise a similar amount. Copies are available at £10 per copy, all design and printing costs have been donated, therefore all the monies raised will go to the charity.

Averil thanked all the Club members for the support she has received during her term of office. A special thank you to Phil Murphy, and the General Committee. Another special thank you to our Chairman who devotes a lot of time to the club.

Richard Harling was introduced as the incoming President. He congratulated Averil for her energetic presidency and said that she would be a hard act to follow.

Ted Noble gave a vote of thanks on behalf of members to the chair, president and general committee for the work they put in.

Meeting closed 8.30pm

## **Proposed addition to Club Rules**

### *Preamble*

It is recognised that the prevalence of recreational drugs in society is increasing and widely reflected in entertainment and the arts and that many people use such drugs responsibly with few detrimental effects on their lives. However, the Club needs to be concerned about the use of such substances on its premises from several standpoints.

Firstly, using recreational drugs at the Club can put the person concerned, and the Club, in potentially awkward legal difficulties because offences under the Misuse of Drugs Acts include:

- Possession of drugs
- Supply of drugs
- Possession with intent to supply another person
- Offering to supply another person with drugs
- Manufacture of drugs
- Exporting or importing of drugs.
- Allowing your property to be used for the use, supply or production of drugs.

Secondly, the Club has considerable social and sporting presence within the immediate community and needs to maintain a culture that is welcoming to families and juniors, is attractive to sponsors and leads to an increase in membership, volunteers and teams. In addition the Club looks upon itself as a responsible organisation and needs to maintain, if not improve, its relationships with community organisations like local government and the police.

Thirdly, the Club has far-reaching obligations that extend to areas such as helping to improve health and fitness of the community within which it sits, protecting young people, supporting local school events and sport and to champion family-focused sporting clubs.

From all these standpoints recreational drug use at the Wells does not equate with the type of Club we seek to foster now, and in the future.

### *Additional rule*

Therefore the Club should like to introduce the following rule:

#### Section C - Membership

C. 8 The Club reserves the right to inform the police if it appears that recreational drug use is taking place on its premises. Any Club member possessing, supplying, using or under the influence of recreational drugs (substances recognised as, and defined as illegal under UK law) while on Club premises will face disciplinary action that may include termination of membership.